

March 13, 2024

Change to the Board of Directors

Kansai Airports hereby announces the following change to its Board of Directors upon the expiration of the term of appointment. The change will take effect after the resolution by the extraordinary general shareholders' meeting for April 1, 2024.

Expiry of term (effective March 31, 2024)

Shuji Irie Outside Director
Katsumi Nakamura Outside Director, Member of the Audit and Supervisory Committee

New Appointment (effective April 1, 2024)

Hiroaki Kimura Outside Director
Seiji Sato Outside Director, Member of the Audit and Supervisory Committee

Career Summary of New Directors

Hiroaki Kimura (Born on October 27, 1979)

Apr. 2002	Joined ORIX Corporation (assigned to Koriyama Branch)
Mar. 2007	Financial products group, Investment Banking Headquarters
Mar. 2009	Special Investments Group, Investment and Operation Headquarters
Jan. 2014	Business Development and Investment Group, Investment and Operation Headquarters
Jul. 2014	Hartford Life Insurance Japan
May. 2016	Concession Business Development Department, Investment and Operation Headquarters, ORIX Corporation
Apr. 2023	General Manager of Concession Business Development Department, Investment and Operation Headquarters (Present Position)

Seiji Sato (Born on December 31, 1958)

Jun. 2015 Director & Senior Executive Officer, Mitsui Soko Holdings Co.,Ltd, Tokyo.
Apr. 2016 Deputy President, The Tokyo Star Bank, Ltd.
Apr. 2017 President and CEO, The Tokyo Star Bank, Ltd.
Apr. 2020 Senior Advisor, The Tokyo Star Bank, Ltd.
Jun.2020 Outside Director, Descent Ltd. (Present Position)
Aug. 2020 Senior Advisor, Apollo Management Japan Ltd. (Present Position)
Aug.2020 Senior Advisor, GCA Advisors Corporation
Jun.2022 Outside Director, Tokyo Boeki Holdings Corp. (Present Position)

Board of Directors from April 1, 2024

Representative Director and CEO	Yoshiyuki Yamaya	N/A
Representative Director and Co-CEO	Benoit Rulleau	N/A
Outside Director	Makoto Inoue	Director, Representative Executive Officer, President and CEO, ORIX Corporation
Outside Director	Xavier Huillard	Chairman and CEO, VINCI
Outside Director	Hiroaki Kimura	General Manager of Concession Business Development Department, Investment and Operation Headquarters, ORIX Corporation
Outside Director	Nicolas Notebaert	CEO, VINCI Concessions President, VINCI Airports
Outside Director, Audit and Supervisory Committee Member*	Teruo Ozaki	President, Teruo Ozaki & Co.
Outside Director, Audit and Supervisory Committee Member*	Seiji Sato	Outside Director, Descent Ltd. Senior Advisor, Apollo Management Japan Ltd. Outside Director, Tokyo Boeki Holdings Corp.
Outside Director, Audit and Supervisory Committee Member*	Takao Matsumura	Adviser, The Kansai Electric Power Company, Incorporated

Contact:

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Kansai Airports was established by a consortium made up of VINCI Airports and ORIX Corporation as its core members. Kansai Airports took over the operations of Kansai International Airport ("KIX") and Osaka International Airport ("ITAMI") from New Kansai International Airport Company ("NKIAC") and has been operating the two airports since April 1, 2016.

Kansai Airports Kobe, Kansai Airports' wholly-owned subsidiary, took over the operations of Kobe Airport ("KOBE") from Kobe City and started its business as an operating company on April 1, 2018.

Under the concept of "One Kansai Airports Group", Kansai Airports group strives to continuously improve its services for all airport guests through appropriate investments and efficient operations, with safety and security being the top priority. Kansai Airports group aims to maximize the potential of the three airports, for the benefit of the communities they serve.

For more information, please visit : <http://www.kansai-airports.co.jp/en/>

Kansai Airports

Location	1-banchi, Senshu-kuko kita, Izumisano-shi, Osaka	Shareholders	ORIX 40%, VINCI Airports 40%, Other investors 20% ¹
Company Representatives	Representative Director and CEO: Yoshiyuki Yamaya Representative Director and Co-CEO: Benoit Rulleau		
Business Scope	Operation and management services, etc. of Kansai International Airport and Osaka International Airport		

Kansai Airports Kobe

Location	1-ban, Kobe-kuko, Chuo-ku, Kobe-shi, Hyogo	Shareholder	Kansai Airports 100%
Company Representatives	Representative Director and CEO: Yoshiyuki Yamaya Representative Director and Co-CEO: Benoit Rulleau		
Business Scope	Operation and management services, etc. of Kobe Airport		



Established in 1964, ORIX Group has grown into a diverse corporate group active worldwide in financing and investment, life insurance, banking, asset management, real estate, concession, environment and energy, automobile-related services, industrial/ICT equipment, ships, and aircraft. ORIX operates in around 30 countries and regions with approximately 35,000 people. Its Purpose, "Finding Paths. Making Impacts." which defines why ORIX exists in our world. With this Purpose, ORIX will unite globally to help our world develop in a better way.

For more details, please visit our website: <https://www.orix.co.jp/grp/en/>



The world's leading private airport operator, VINCI Airports operates more than 70 airports in 13 countries. Thanks to its expertise as a global integrator, VINCI Airports develops, finances, builds and manages airports by providing its investment capacity and its know-how in optimizing operational performance, modernizing infrastructure and managing their operations and environmental transition. VINCI Airports is the first airport operator to have committed to an international environmental strategy in 2016, to achieve the goal of net zero emissions across its entire network by 2050.

For more details, please visit our website: www.vinci-airports.com

¹ ASICS Corporation; Iwatani Corporation; Osaka Gas Co., Ltd.; Obayashi Corporation; OMRON Corporation; The Kansai Electric Power Company, Incorporated; Kintetsu Group Holding Co., Ltd.; Keihan Holdings Co., Ltd.; Suntory Holdings Limited; JTB Corp.; Sekisui House, Ltd.; Daikin Industries, Ltd.; Daiwa House Industry Co., Ltd.; Takenaka Corporation; Nankai Electric Railway Co., Ltd.; NIPPON TELEGRAPH AND TELEPHONE WEST CORPORATION; Panasonic Holdings Corporation; Hankyu Hanshin Holdings, Inc.; Rengo Co., Ltd.; The Senshu Ikeda Bank, Ltd.; Kiyo Holdings, Inc.; The Bank of Kyoto, Ltd.; THE SHIGA BANK, LTD.; The Nanto Bank, Ltd.; Nippon Life Insurance Company; Mizuho Bank, Ltd.; Sumitomo Mitsui Trust Bank, Limited; MUFG Bank, Ltd.; Resona Bank, Limited; and the Private Finance Initiative Promotion Corporation of Japan.