PRESS RELEASE

Shaping a New Journey

KANSAI AIRPORTS

11 March 2026

Change to the Board of Directors

Kansai Airports has announced the following change to its Board of Directors.

Retirement (effective 31 March 2026)
Hidetake Takahashi Outside Director

New Appointment (effective 1 April 2026)
Shuji Irie Outside Director

The changes will take effect after the resolution of the extraordinary shareholders' meeting scheduled for 1 April 2026

Retirement (effective 29 June 2026)
Yoshiyuki Yamaya Representative Director and CEO

New Appointment (effective 29 June 2026)
Yasuaki Mikami Representative Director and CEO

The changes will take effect after the resolution of the shareholders' meeting scheduled for 29 June 2026. In addition, Yoshiyuki Yamaya is scheduled to be appointed as Advisor effective 30 June 2026.

Career Summary of New Directors

Yasuaki Mikami

29 January 1968	Date of birth
January 2017	Executive Officer, Head of Group Human Resources and Corporate Administration Headquarters, Responsible for Secretarial Office, ORIX Corporation
June 2017	Executive Officer, Head of Group Human Resources and Corporate Administration Headquarters, Responsible for Work Style Reform Project, ORIX Corporation
January 2018	Executive Officer, Head of Group Human Resources and Corporate Administration Headquarters, Responsible for Secretariat of The Board of Directors, Responsible for Work Style Reform Project, ORIX Corporation
January 2020	Managing Executive Officer, Head of Group Human Resources and Corporate Administration Headquarters, Responsible for Secretariat of The Board of Directors, Responsible for Work Style Reform Project, ORIX Corporation
January 2023	Senior Managing Executive Officer, Responsible for Corporate Function Unit, ORIX Corporation
June 2023	Member of the Board of Directors, Senior Managing Executive Officer, Responsible for Corporate Function Unit, Responsible for Work Style Reform Project, ORIX Corporation
January 2026	Advisor, Concession Business, Infrastructure Business Unit, ORIX Corporation (present position)
February 2026	Advisor, Kansai Airports (present position)

Shuji Irie

14 March 1963	Date of birth
January 2013	Executive Officer, ORIX Corporation
January 2014	Executive Officer, Head of Investment and Operation Headquarters, ORIX Corporation
January 2016	Managing Executive Officer, Head of Investment and Operation Headquarters, Responsible for Concession Business Development Department, ORIX Corporation
June 2018	Member of the Board of Directors, Managing Executive Officer, Head of Investment and Operation Headquarters, ORIX Corporation
January 2020	Member of the Board of Directors, Senior Managing Executive Officer, Head of Investment and Operation Headquarters, ORIX Corporation
June 2021	Outoside Director, Kansai Airports
January 2024	Member of the Board of Directors, Senior Managing Executive Officer, Responsible for Investment and Operation Headquarters, ORIX Corporation
June 2024	Advisor, ORIX Corporation
January 2026	Senior Managing Executive Officer, Responsible for Infrastructure Business Unit, Responsible for Concession Business Development Department, ORIX Corporation (present position)

Board of Directors from 1 April 2026

Representative Director and CEO	Yoshiyuki Yamaya	N/A
Representative Director and Co-CEO	Benoit Rulleau	N/A
Outside Director	Shuji Irie	Senior Managing Executive Officer, Responsible for Infrastructure Business Unit, Responsible for Concession Business Development Department, ORIX Corporation
Outside Director	Nicolas Notebaert	Chief Executive Officer of VINCI Concessions, President of VINCI Airports, VINCI Autoroutes and VINCI Stadium
Outside Director	Hiroaki Kimura	General Manager of Concession Business Development Department, Infrastructure Business Unit, ORIX Corporation
Outside Director	Rémi Maumon de Longevialle	Chief Executive Officer of VINCI Airports
Outside Director, Audit and Supervisory Committee Member	Takayoshi Yamakawa	Representative Partner of Business Producer Godo Kaisha, Outside Director of Akatsuki Securities, Inc., FPCO Corporation, and Japan Securities Finance Co., Ltd.
Director, Audit and Supervisory Committee Member	Seiji Sato	Outside Director of Tokyo Boeki Holdings Corporation
Director, Audit and Supervisory Committee Member	Takao Matsumoto	Advisor of The Kansai Electric power Company, Incorporated

Board of Directors from 29 June 2026

Representative Director and CEO	Yasuaki Mikami	N/A
Representative Director and Co-CEO	Benoit Rulleau	N/A
Outside Director	Shuji Irie	Senior Managing Executive Officer, Responsible for Infrastructure Business Unit, Responsible for Concession Business Development Department, ORIX Corporation
Outside Director	Nicolas Notebaert	Chief Executive Officer of VINCI Concessions, President of VINCI Airports, VINCI Autoroutes and VINCI Stadium
Outside Director	Hiroaki Kimura	General Manager of Concession Business Development Department, Infrastructure Business Unit, ORIX Corporation
Outside Director	Rémi Maumon de Longevialle	Chief Executive Officer of VINCI Airports
Outside Director, Audit and Supervisory Committee Member	Takayoshi Yamakawa	Representative Partner of Business Producer Godo Kaisha, Outside Director of Akatsuki Securities, Inc., FPCO Corporation, and Japan Securities Finance Co., Ltd.
Outside Director, Audit and Supervisory Committee Member	Seiji Sato	Outside Director of Tokyo Boeki Holdings Corporation
Outside Director, Audit and Supervisory Committee Member	Takao Matsumoto	Advisor of The Kansai Electric power Company, Incorporated

(Note) At Kansai Airports Kobe, Yoshiyuki Yamaya is scheduled to step down from his position as Representative Director and CEO effective June 29, 2026, and Yasuaki Mikami is scheduled to be appointed as the new Representative Director and CEO.

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Shaping a New Journey

KANSAI AIRPORTS

Kansai Airports was established by a consortium made up of VINCI Airports and ORIX Corporation as its core members. Kansai Airports took over the operations of Kansai International Airport ("KIX") and Osaka Itami Airport ("ITAMI") from New Kansai International Airport Company ("NKIAC") and has been operating the two airports since 1 April 2016.
Kansai Airports Kobe, Kansai Airports' wholly-owned subsidiary, took over the operations of Kobe Airport ("KOBE") from Kobe City and started its business as an operating company on 1 April 2018.
Under the concept of "One Kansai Airports Group", Kansai Airports group strives to continuously improve its services for all airport guests through appropriate investments and efficient operations, with safety and security being the top priority. Kansai Airports group aims to maximize the potential of the three airports, for the benefit of the communities they serve.
For more information, please visit : http://www.kansai-airports.co.jp/en/

Kansai Airports

Location	1-banchi, Senshu-kuko kita, Izumisano-shi, Osaka	Shareholders	ORIX 40%, VINCI Airports 40%, Other investors 20%[1]
Company Representatives	Representative Director and CEO:Yoshiyuki Yamaya Representative Director and Co-CEO: Benoit Rulleau		
Business Scope	Operation and management services, etc. of Kansai International Airport and Osaka Itami Airport		

Kansai Airports Kobe

Location	1-ban, Kobe-kuko, Chuo-ku, Kobe-shi, Hyogo	Shareholder	Kansai Airports 100%
Company Representatives	Representative Director and CEO: Yoshiyuki Yamaya Representative Director and Co-CEO: Benoit Rulleau		
Business Scope	Operation and management services, etc. of Kobe Airport		

ORIX

ORIX Group was established in 1964 and is a corporate group active around the world in financing and investment, life insurance, banking, asset management, real estate, concession, environment and energy, automobile-related services, industrial/ICT equipment, ships and aircraft.We operate in around 30 countries and regions with approximately 36,000 people.We unite globally around our Purpose: "Finding Paths. Making Impact.", combining diverse expertise and innovative thinking to help our world develop in a sustainable way.
For more information: https://www.orix.co.jp/grp/en/

VINCI AIRPORTS

VINCI Airports, as the leading private airport operator in the world, manages the development and operation of more than 70 airports located in 14 countries. VINCI Airports draws on its expertise as a comprehensive integrator to develop, finance, build and operate airports, leveraging its investment capability and know-how to optimise operational performance and modernise infrastructure while bringing about their environmental transition. In 2016, VINCI Airports became the first airport operator to commit to an international environmental strategy, setting itself the aim of reaching zero net emissions (scope 1 and 2) across the network by 2050 while supporting its stakeholders' transition.
For more information: www.vinci-airports.com

[1] ASICS Corporation; Iwatani Corporation; Osaka Gas Co., Ltd.; Obayashi Corporation; OMRON Corporation; The Kansai Electric Power Company, Incorporated; Kintetsu Group Holding Co., Ltd.; Keihan Holdings Co., Ltd.; Suntory Holdings Limited; JTB Corp.; Sekisui House, Ltd.; Daikin Industries, Ltd.; Daiwa House Industry Co., Ltd.; Takenaka Corporation; Nankai Electric Railway Co., Ltd.; NTT WEST, Inc.; Panasonic Holdings Corporation; Hankyu Hanshin Holdings, Inc.; Rengo Co., Ltd.; The Senshu Ikeda Bank, Ltd.; Kiyo Holdings, Inc.; The Bank of Kyoto, Ltd.; THE SHIGA BANK, LTD.; The Nanto Bank, Ltd.; Nippon Life Insurance Company; Mizuho Bank, Ltd.; Sumitomo Mitsui Trust Bank, Limited; MUFG Bank, Ltd.; Resona Bank, Limited; and the Private Finance Initiative Promotion Corporation of Japan.